

May 2024



Finnish M&A market in Q1 2024

Finnish M&A market overview

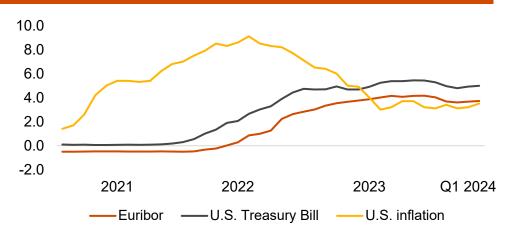
After the first quarter of 2024, we summarise the events in the Finnish M&A market and anticipate the outlook for the rest of the year. We have gathered data on M&A activity in Finland and interviewed leading M&A experts from PwC Finland to highlight recent key themes. Despite the challenges that continued during Q1 2024, there are signals indicating increasing activity levels for the upcoming year.

Key observations from our report

- Smaller deals continued to drive the Finnish M&A market, but there are also bigger deals in
 preparation waiting for the economic outlook to stabilise. Private equity companies are
 monitoring the market carefully, and they also have numerous mature companies in their
 portfolios, which are to be sold once the outlook brightens.
- The quietness in the IPO market continued in Finland throughout the first quarter, but for example in Europe Q1 saw the highest IPO proceeds raised since Q1 2021. We expect the IPO market to gradually pick up in Finland during the second half of the year, and in 2025 we believe to see several IPOs.
- Strategic reviews and public tender offers (PTO) continued during the first quarter. Continued low valuation levels indicate that we might see more PTOs with higher premiums during the year.
- We are currently in a downturn, but the conditions for a turnaround are in sight as interest
 rates and inflation have started to stabilise or even decrease. Finland usually lags slightly
 behind the cycle, so the positive effects of the economic turnaround will be visible to us a little
 later.

Local key figure comparison Q1 / 24 Q1 / 23 108 136 -2.6 **-4**.1 Number of Number of OMXH PI, % OMXH PI, % deals deals 2.2 7.9 20 48 Inflation in Inflation in Average deal Average deal Finland, % Finland, % value, m € value, m €

Global key figures, %



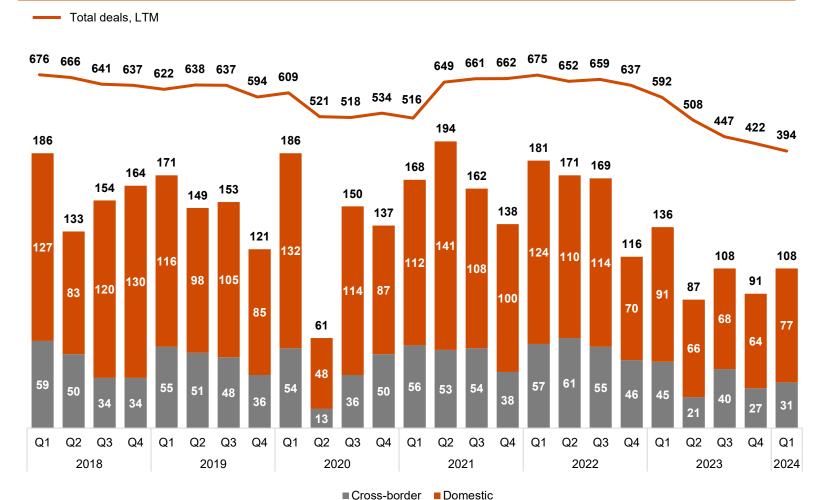
Deal activity remained at a low level during Q1

Decreasing trend in rolling 12 months deal count continued

Key takeaways

- The number of deals decreased compared to Q1 2023 but increased compared to Q4 2023.
 The rolling 12-month deal count has now decreased for six consecutive quarters.
- Private equity investors have been relatively inactive in the current market situation due to higher interest rates and unclear economic outlook. This has had a decreasing effect on deal volumes.
- Transaction processes are held without time pressure and with a limited number of potential buyers, causing the transaction processes, especially the bigger ones, typically to extend.
- However, the prevailing situation in the M&A market is not exceptional as we are currently in a downturn when the transaction volumes are lower.

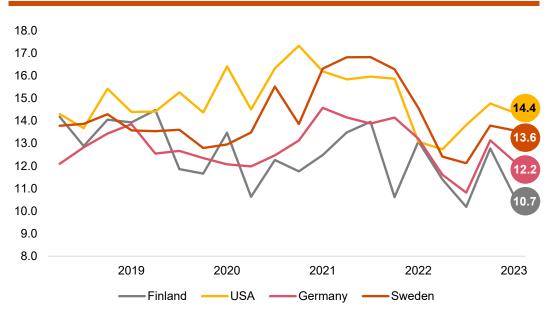
Quarterly transaction volumes in Finland



M&A Update PwC May 2024

EV/EBITDA and P/E multiples reflect low valuation levels

Average EV/EBITDA by region



Average EV/EBITDA by region, 2019-2023



15.0x **USA**

12.9x Germany

14.2x Sweden

Valuation levels are at the lowest levels for years in Finland

Key takeaways

- The valuation levels are historically low in Finland, compared to both historical averages and peer countries. For example, the median P/E ratio of Helsinki Stock Exchange is around 16, whereas the median over the last five years has been around 20. Low valuation levels are not limited only to public companies.
- Average EV/EBITDA ratio is also below five year average and it was 10.7x at the end of the year 2023. In Sweden the ratio was 12.2x and in the USA 14.4x, which indicate that Finnish stocks are currently discounted.
- The current valuation levels have multiple effects as they do not motivate companies to go public, and sellers are not willing to sell their assets at the current price level. However, from the buyer's perspective, the market condition continues to be attractive.
- Due to lower valuation levels, more contingent consideration tied to future profits is seen in M&A transactions, helping to close the gap between buyer and seller valuation expectations.
- The ECB's recent statement about the potential interest rate cut in June will likely increase activity in the market.

Current valuation levels are attractive for PTOs

Efecte Rovio 97 710 67 8 Premium **Process** Premium **Process** Deal value Deal value duration duration paid % paid % €m €m (months) (months) Buyer Matrix42 (foreign) Buyer Sega (foreign) **Musti Group** Caverion 875 28 1 215 91 11 **Process Process** Premium Premium Deal value Deal value duration duration paid % paid % €m €m (months) (months) Buyer Flybird Holding (foreign, consortium) Buyer Triton (foreign) Uponor Median premium paid in PTOs 2 100 (2005-2024)

Current valuation levels require premiums paid in PTOs to be higher than average

Key takeaways

- One new public tender offer (PTO) was announced during Q1, when a German company Matrix42 announced that it would acquire Efecte. The acquisition is expected to be completed during the spring. In addition, a British-led consortium announced at the end of April that it would acquire Finnish company Purmo.
- There have been ten PTOs since the beginning of 2022 with a median premium of 70 percent. The long-term median premium is 33 percent, so recent year's premiums have been significantly above this level.
- Higher premiums are a result of lower valuation levels. However, there are relatively few PTOs in Finland, so premiums cannot be directly inferred only from valuation levels. Investors are willing to pay more for good companies and competitive situations naturally raise the offered price, altogether affecting median premiums.
- Normally, PTO processes have lasted only three to four months. In competitive or unclear situations, the durations typically double at least, leading the median process duration of 2017-2024 to be 7 months.
- Cross-border buyers represent over 97 percent of all takeovers during 2017-2024
 when it comes to deal values and we expect this trend to continue. However, there
 are many small public companies with a market cap less than 100 million euros,
 which also Finnish buyers are able to buy.

Premium

paid %

Buyer Georg Fischer (foreign)

Process

duration

(months)

Median PTO process duration,

months (2017-2024)

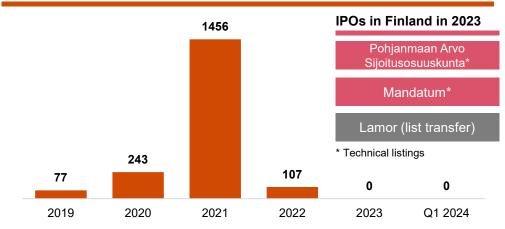
Deal value

M&A Update

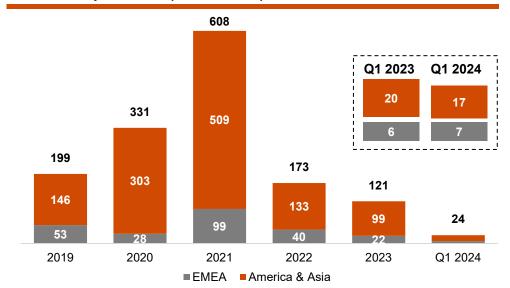
^{*} process ongoing at the end of Q1

IPOs at all time low in Finland but Europe started to recover

IPO proceeds in Finland (million €)



Global IPO proceeds (billion USD)





Numerous companies are positioning themselves for listing in Finland

Key takeaways

- As the economic uncertainties continued, there were no IPO proceeds during Q1 2024 in Finland. The significant slowdown started in 2023, when we only witnessed two technical listings and one list transfer during the entire year. Notably, none of these listing included capital raising.
- However, there is still IPO activity in the Nordics even though the economic outlook remains uncertain from a global perspective. For example, three IPOs during Q1 2024 and ten IPOs during the year 2023 were executed in Sweden.
- The first quarter was strong for European IPO market. In Europe, Q1 saw the highest IPO proceeds raised since Q1 2021 and two of the largest IPOs were private equity driven as they have a backlog of mature investments.
- Globally, IPO volumes and values are down compared to previous years' first quarters mainly driven by a significant decline in Asian IPO proceeds.
- The global outlook for the rest of the year is promising. In Finland there are several candidates currently in the pipeline waiting for the IPO markets to open.



More information about the IPO market in our Nordic IPO Watch 2023 and IPO Watch Europe Q1 2024 releases

Strategic reviews may be lucrative for companies

Number of strategic reviews announced

Public companies that have announced material strategic reviews.

Q1/2024

9 2023

8 2022

2021

2020

2019

Stock information of selected strategic reviews

Includes selected companies that have recently announced or ongoing strategic reviews. The timespans presented in the charts are from the beginning of June 2022 until the end of the first quarter in 2024. Size of business equals to sales of the divested businesses.

Ongoing as of 31 March 2024

Kemira

- Divestment of Oil & Gas was completed 2.2.2024.
- Size of business 0.5 bn €.



Process started (1) 29.3.2023 and completed (2) 2.2.2024

Cargotec

- · Kalmar business is planning to be listed as a new public company.
- · Size of business 2.0 bn €.



Cargotec

Wärtsilä

- Energy Storage and Optimisation business and Gas Solutions business are planned to be divested.
- · Size of business 1.3 bn €.



Tietoevry

- Banking segment's strategic review was concluded with no changes on 25.4.2024. Review regarding Tech Services is still in progress.
- Size of businesses 1.6 bn €.



M&A Update PwC

Outlook for 2024

Deals activity

- We expect that the current cycle starts to shift later this year and deal volumes increase with help of technology and consumer products.
 PE companies are also monitoring the market carefully.
- Green transition related projects have already attracted attention, and we expect this trend will continue throughout the year.
- Q1 was driven by small deals, but there are bigger deals in preparation waiting for the cycle to shift.
- The ECB indicated that interest rates may be cut in June, and this is expected to have a stimulating effect on economic activity and the deal market.



The IPO market

- There are several IPO candidates currently in the pipeline waiting for the IPO market to open.
- 2025 will potentially be the year of IPOs again with a gradual ramp-up of IPO activity potentially to slowly start in the second half of 2024.
- EMEA IPO markets have already shown positive signs of recovery during Q1, which is likely to be perceived in Finland with a delay.
- However, the IPO market remains affected by uncertainty, underpinned by valuation levels and interest rates.



Strategic reviews & PTO activity

- With valuation levels remaining low, it is likely that we will continue to witness public tender offers with higher than median premiums during 2024.
- However, we do not expect to see a large number of PTOs.
- It is more likely that bidders will come from outside Finland as most domestic companies do not have sufficient capabilities to execute large PTOs.
- Both strategic reviews and PTOs have been highlighted during uncertain market conditions, but when facing a turnaround companies' attention will potentially be directed elsewhere.



Supporting you in your transactions



PwC Finland's Advisory Lead Deals & Private Equity Lead

Strategy&



Kimmo Nieminen Partner +358 20 7877504 kimmo.nieminen@pwc.com



Ilkka Simula Partner +358 20 7878522 ilkka.simula@pwc.com



Juuso Laatikainen Partner +358 20 7878554 juuso.laatikainen@pwc.com

Capital Markets & Accounting Advisory Services



Jussi Lehtinen Partner +358 20 7878756 jussi.lehtinen@pwc.com



Tuomas Törmänen Partner +358 20 7878736 tuomas.tormanen@pwc.com

Transaction Services



Mikael Österlund Partner +358 20 7877838 mikael.osterlund@pwc.com



Eveliina Paavilainen Partner +358 20 7877139 eveliina.paavilainen@pwc.com



Sari Elonheimo **Partner** +358 20 7877289 sari.elonheimo@pwc.com



Netta Mikkilä **Partner** +358 20 7877386 netta.mikkila@pwc.com

Tax



Markku Hakkarainen **Partner** +358 20 7877774 markku.hakkarainen@pwc.com

Riikka Saari Partner +358 20 7878058 riikka.saari@pwc.com



Michael Hardy Partner +358 20 7877442 michael.hardy@pwc.com

Valuation and Debt & Capital Advisory



Antti Palkén **Partner** +358 20 7877281 antti.palken@pwc.com



Matias Lindholm Partner, +358 20 7877885 matias.lindholm@pwc.com

ESG



Jussi Nokkala Partner +358 20 7878189 jussi.nokkala@pwc.com

M&A Integration & Separation

Marko Koski Partner +358 20 7878745 marko.koski@pwc.com

Real Estate



Jeroen Bus Partner +358 20 7877886 jeroen.bus@pwc.com

Corporate Finance



Kimmo Vilske **Partner** +358 20 7877938 kimmo.vilske@pwc.com



Hannu Keränen Partner +358 20 7877951 hannu.keranen@pwc.com

Legal



Elina Kumpulainen Partner +358 20 7877907 elina.kumpulainen@pwc.com

May 2024 PwC



This publication has been prepared for general guidance on matters of interest only, and does not constitute professional advice. You should not act upon the information contained in this publication without obtaining specific professional advice. No representation or warranty (express or implied) is given as to the accuracy or completeness of the information contained in this publication, and, to the extent permitted by law, PricewaterhouseCoopers Oy, its members, employees and agents do not accept or assume any liability, responsibility or duty of care for any consequences of you or anyone else acting, or refraining to act, in reliance on the information contained in this publication or for any decision based on it.

© 2024 PricewaterhouseCoopers Oy. All rights reserved. Not for further distribution without the permission of PwC. "PwC" refers to the network of member firms of PricewaterhouseCoopers International Limited (PwCIL), or, as the context requires, individual member firms of the PwC network. Each member firm is a separate legal entity and does not act as agent of PwCIL or any other member firm. PwCIL does not provide any services to clients. PwCIL is not responsible or liable for the acts or omissions of any of its member firms nor can it control the exercise of their professional judgment or bind them in any way. No member firm is responsible or liable for the acts or omissions of any other member firm nor can it control the exercise of another member firm's professional judgment or bind another member firm or PwCIL in any way.