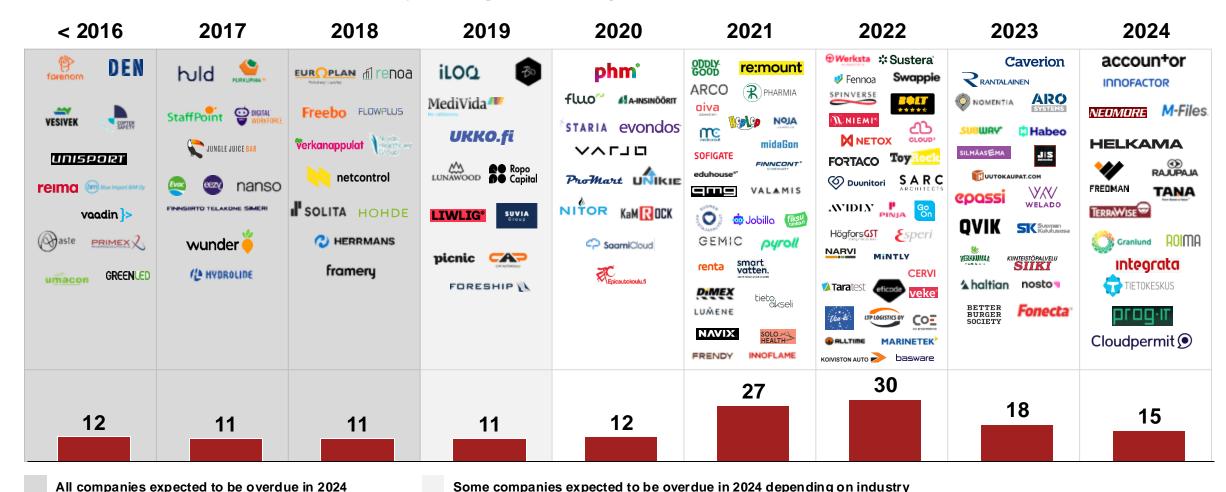


### Currently, there are ~150 Finnish PE portfolio companies with over 10 €m in revenue

Finnish PE portfolio companies by vintage, including companies with latest revenue over 10 €m



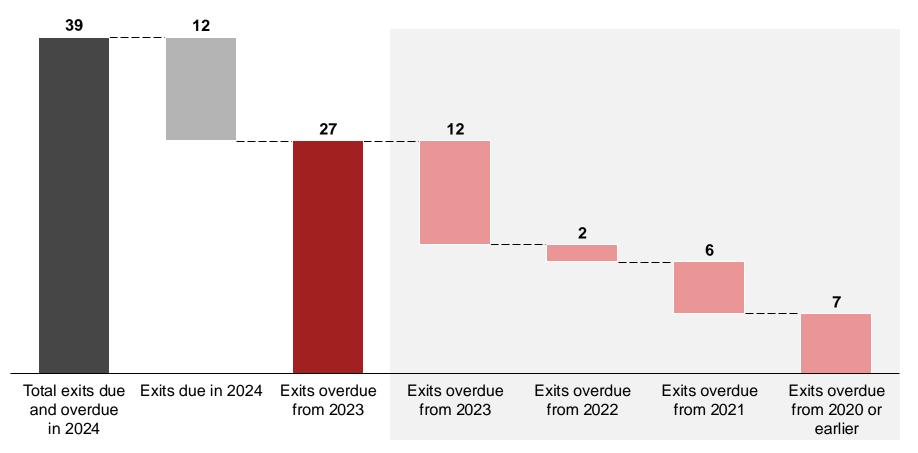
Pressure for PE exits builds up Strategy&



# Pressure to exit is building up for PE funds with close to 40 current Finnish portfolio companies already due or overdue

Overview of PE portfolio companies due or overdue to exit in Finland in 2024

# of companies with revenue over 10 EURm<sup>1</sup>, 2024



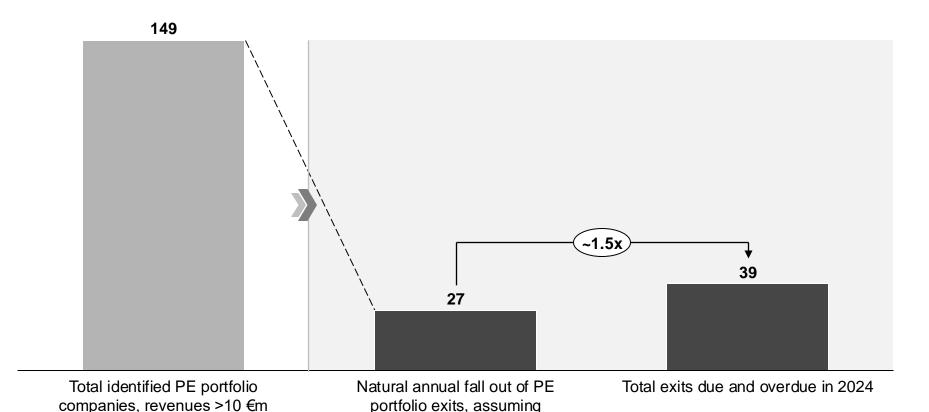
#### Methodology

- In our technical analysis, an overdue exit refers to private equity owned portfolio company with current holding period exceeding the historical average holding period for previous private equity investment in that same industry in Finland
- The industry specific historical average holding periods are calculated based on previous private equity exits of portfolio companies with over 10 €m in revenues at the time of the exit between 2005 and 2024

# The estimated number of exits due or overdue in 2024 is ~1.5x larger than the typical count of exits expected per year

Comparison of PE portfolio natural annual fall out vs. estimated exits due and overdue

# of companies with revenue over 10 EURm<sup>1</sup>, 2024



holding period of ~5.6 years<sup>1</sup>

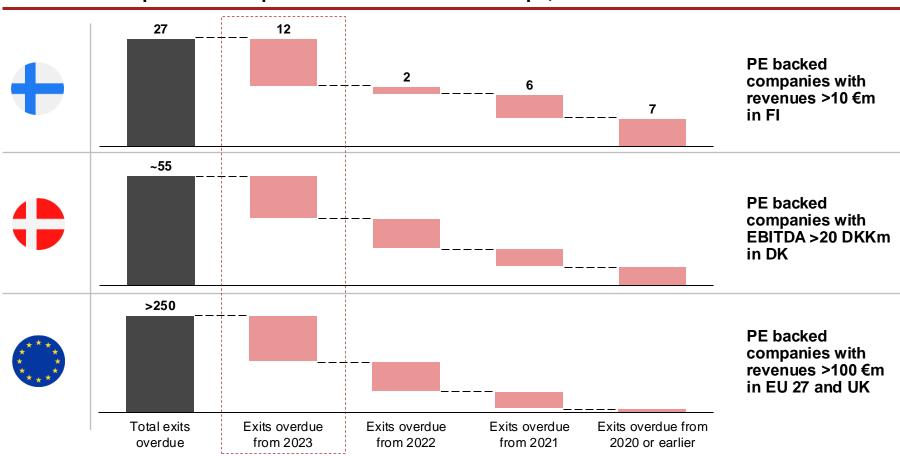
#### **Key takeways**

- At a steady historical rate, out of the current 149 identified portfolio companies 27 would be exited as natural annual fall out, assuming an average holding period of ~5,5 years
- Our estimated number of exits due and overdue in 2024 are ~1.5x larger than the natural annual fall out, highlighting backlog in portfolio exits

## Across Europe, PE funds have accumulated similar backlogs of overdue or postponed exits over the past years

#### Comparison of overdue exits in selected European markets

#### Overview of PE portfolio companies overdue to exit in Europe, DK and FI in 2024



#### **Key takeaways**

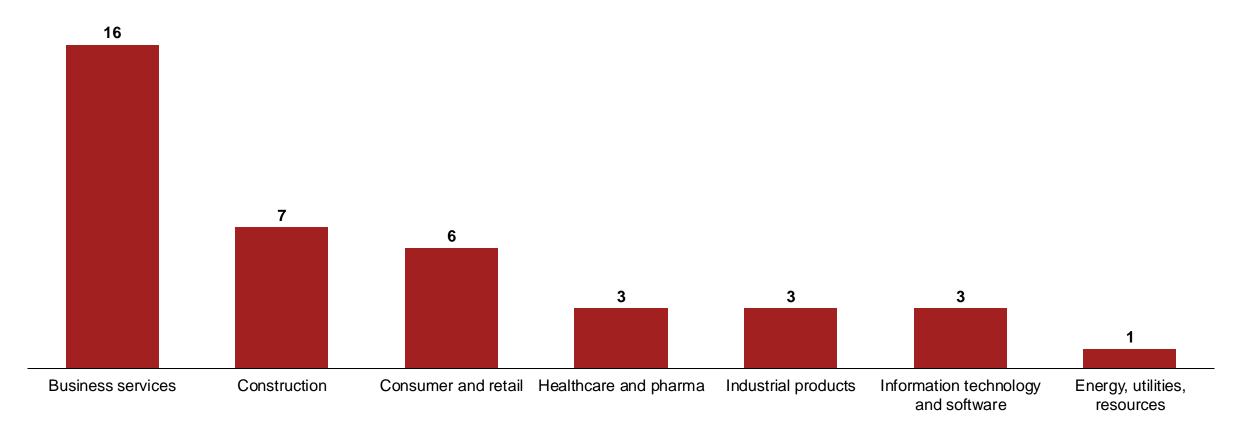
- Across European and over the past years, PE funds have accumulated similar backlogs of exits caused by the cost inflation and interest rate generated headwinds occurring since mid-2022
- Most of the backlog, in other words 40-50% of the overdue exits, is from 2023, which highlights that PE companies struggled to complete exits in 2022-2023



# Most Finnish overdue exits are within business services, construction and consumer/retail

PE portfolio companies due or overdue to exit in Finland in 2024 by industry

# of companies with revenue > 10 EURm<sup>1</sup>, 2024

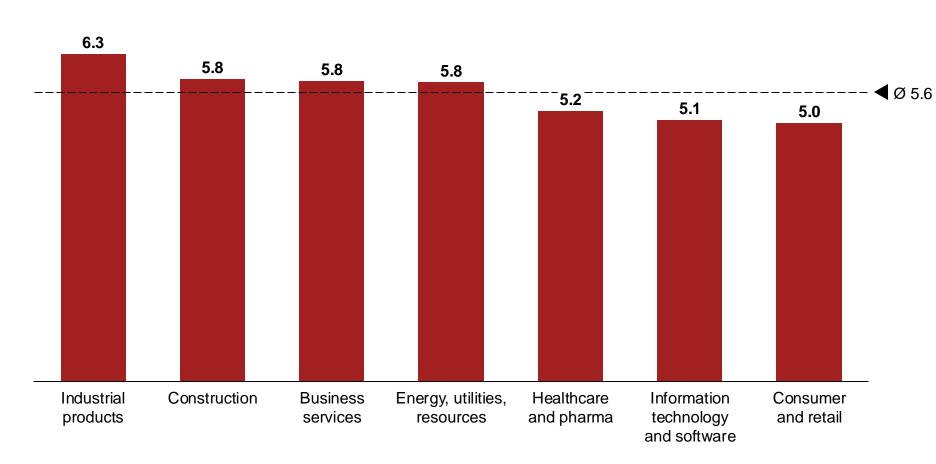




## In Finland, the historical average PE holding period is ~5.6 years, with variance across industries

Historical Finland PE average holding period by industry of companies with revenue > 10 €m<sup>1</sup>

Number of years, 2005-2024



#### Methodology

- Identified PE exit transactions related to platform investments in Finland-headquartered companies between the period 2005-2024
- Calculated per industry from platform companies with revenues that exceeded 10 €m at the time of exit
- Triangulated estimated holding period with available market data and Strategy& / PwC resources

### The outlook for unlocking exit opportunities and boosting M&A activity is showing positive signals



#### **Key indicators supporting the positive outlook**



 The profitability of portfolio companies is gradually improving driven by efficiency measures implemented, lower cost inflation as well as recovering market demand and macroeconomic outlooks





The disparity in valuation multiples between buyers and sellers has slowed down the deal activity in Finland

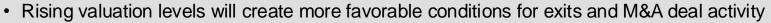


• As the stock market stabilizes and recovers, the valuation gap between sellers and buyers is set to narrow down





An underperforming stock market has contributed to low transaction volumes in Finland, but the outlook is positive







- Several successful PE exits have already been completed over the past two quarters in Finland
- Successful auction processes with competing bidders driving up price levels build confidence among deal-makers





- During Q3 2024, the average stock market volatility was 17% for OMX Helsinki Index, delaying listing activity
- Improving economic outlook is expected to reduce volatility, attracting IPOs and enhancing investor confidence





- PE firms are under rising exit pressure as fund investors expect returns and the number of overdue exits builds up
- Addressing the gap between returns and new commitments necessitates new exits



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CEO



Kauko Storbacka Partner +358 20 7877368 kauko.storbacka@pwc.com

#### **Deals & Private Equity Lead**



Ilkka Simula Partner +358 20 7878522 ilkka.simula@pwc.com

#### Strategy&



Juuso Laatikainen Partner +358 20 7878554 juuso.laatikainen@pwc.com



Jussi Lehtinen
Partner
+358 20 7878756
jussi.lehtinen@pwc.com



Hannu Suonio Senior Advisor +358 20 7878552 hannu.suonio@pwc.com

#### M&A Integration & Separation



Marko Koski Partner +358 20 7878745 marko.koski@pwc.com

#### **Deals Value Creation Lead**



Aitor de la Torre Partner +358 44 9013856 aitor.de.la.torre@pwc.com

#### **Corporate Finance**



Kimmo Vilske Partner +358 20 7877938 kimmo.vilske@pwc.com



Hannu Keränen Partner +358 20 7877951 hannu.keranen@pwc.com



Pasi Mäenpää Partner +358 20 7877918 pasi.maenpaa@pwc.com

#### **Transaction Services**



Eveliina Paavilainen Partner +358 20 7877139 eveliina.paavilainen@pwc.com



Mikael Österlund Partner +358 20 7877838 mikael.osterlund@pwc.com

### Capital Markets & Accounting Advisory Services



Sari Elonheimo Partner +358 20 7877289 sari.elonheimo@pwc.com



Maija Luoranen Partner +358 20 7878210 maija.luoranen@pwc.com





Markku Hakkarainen Partner +358 20 7877774 markku.hakkarainen@pwc.com

### Riikka Saari

Michael Hardy

+358 20 7877442

michael.hardy@pwc.com

Partner





Laura Suomela Partner +358 20 7877723 laura.suomela@pwc.com

#### **Real Estate**



Jeroen Bus Partner +358 20 7877886 jeroen.bus@pwc.com

#### Valuation, Debt & Capital Advisory



Antti Palkén
Partner
+358 20 7877281
antti.palken@pwc.com

Legal



Elina Kumpulainen Partner +358 20 7877907 elina.kumpulainen@pwc.com

#### **ESG**



Jussi Nokkala Partner +358 20 7878189 jussi.nokkala@pwc.com

#### PwC Finland's Advisory Lead



Kimmo Nieminen Partner +358 20 7877504 kimmo.nieminen@pwc.com

Pressure for PE exits builds up Strategy&



### Thank you

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